

**PUBLIC GOVERNANCE AND TERRITORIAL DEVELOPMENT DIRECTORATE
PUBLIC GOVERNANCE COMMITTEE**

GOV/PGC/A(2014)2
For Official Use

**DRAFT ANNOTATED AGENDA
50th session of the Public Governance Committee**

**14 November 2014
OECD Conference Centre
Paris, France**

This document presents a draft annotated agenda for the 50th session of the Public Governance Committee.

Mr. Stéphane Jacobzone, tel. +33 1-45-24-85-56, email: stephane.jacobzone@oecd.org
Mr. Edwin Lau, tel. +33 1-45-24-80-36, email: edwin.lau@oecd.org
Ms. Lia Beyeler, tel. +33-1-45-24-89-54, email: lia.beyeler@oecd.org

JT03363063

Complete document available on OLIS in its original format

This document and any map included herein are without prejudice to the status of or sovereignty over any territory, to the delimitation of international frontiers and boundaries and to the name of any territory, city or area.

50th session of the Public Governance Committee

Thursday, 13 November 18:00

PGC Delegates will be invited to a cocktail to celebrate the anniversary of the 50th session of the Public Governance Committee at OECD Headquarters, further to the closing of the Conference on “Innovating the Public Sector: from Ideas to Impact” (12-13 November 2014).

Friday, 14 November 9:00-17:30 (CC10)

Chair: Mr. Joe Wild, Canada

Welcome coffee will be served from 8.45

Items 1 and 2 9:00-9:15	Welcome and introductory remarks <ul style="list-style-type: none">○ Adoption of the agenda○ Approval of the Summary Record of the 49th session of the Public Governance Committee	GOV/PGC/A(2014)2 GOV/PGC/M(2014)1
Item 3 9:15-10:45	Integrated Public Governance Review of Estonia and Finland	GOV/PGC(2014)15/PART1 GOV/PGC(2014)15/PART2
<i>10:45-11:00</i>	<i>Coffee break</i>	
Item 4 11:00-12:00	Government at a Glance <ul style="list-style-type: none">○ Government at a Glance 2015, update on progress○ Latin America and Caribbean Government at a Glance 2014	GOV/PGC(2014)16
Item 5 12:00-13:00	Public Governance Committee Standards <ul style="list-style-type: none">○ Approval of the Draft Recommendation on Budgetary Governance○ Approval of the Draft Recommendation on Public Procurement○ Proposed guidelines on gender equality in public life	GOV/PGC(2014)17 GOV/PGC(2014)18 GOV/PGC(2014)19
<i>13:00-14:00</i>	<i>Lunch</i>	
Item 6 14:00-14:45	Committee Management <ul style="list-style-type: none">○ Bureau designation○ New PGC Mandate and update on the review of the Committee Substructure○ Future activities in 2015	GOV/PGC(2014)20
Item 7 14:45-15:15	Global Relations Strategy and Regional Programmes	GOV/PGC(2014)21 GOV/PGC(2014)21/ANN1 GOV/PGC(2014)22
<i>15:15-15:30</i>	<i>Coffee break</i>	
Item 8 15:30-17:30	Accession (Confidential)	Please refer to separate confidential agenda: GOV/PGC/ACS/A(2014)2

Item 1. Welcome by the Chair and adoption of the agenda

1. The Committee will be invited to adopt the agenda and to approve the Summary Record of the April 2014 meeting.

Committee action:

2. Delegates to the Public Governance Committee are invited to:

- **ADOPT** the agenda [[GOV/PGC/A\(2014\)2](#)] and **APPROVE** the Summary Record of the April 2014 meeting [[GOV/PGC/M\(2014\)1](#)].

Note: Committee Delegates will be reminded on the steps adopted for improving the management of Committee discussions (e.g. traffic lights, Golden Rules, etc.).

Item 2. Introductory remarks

3. Ms. Mari Kiviniemi, Deputy Secretary General will offer broad introductory remarks on the role of Public Governance in shaping up the international agenda, including influencing the outcomes of the Ministerial Council Meeting (MCM) held on 6-7 May 2014. The OECD Trust Strategy will be important to sustain the work to build “Resilient Economies and Inclusive Societies”, following Ministers’ discussions. Delegates will also be briefed on the outcomes of the recent meeting of the Centre of Government held in Vienna in October.

Item 3. Integrated Public Governance Review of Estonia and Finland

4. This session will provide an opportunity for delegates to discuss the main findings of the Integrated Public Governance Review of Estonia and Finland which was jointly requested by the governments of both countries to support a core public governance reform agenda. Both countries have similar institutional and administrative structures and are facing common challenges. While Estonia went through a successful adjustment to democracy and a market economy, it has faced a recent deterioration of its economic performance. In Finland, several decades of outstanding progress and envied social benefits rooted in exemplary public governance have been followed by a sharp fall in competitiveness and a decline in the high-tech sector. In both countries enhancing strategic agility requires the capacity for joined-up integrated multi-sector solutions to address complex cross cutting policy issues. Tackling strategic challenges effectively requires co-ordination capacity and new approaches to overcome institutional and resource allocation silos. As a result, enablers are needed to create a more strategic and agile state, through strategic sensitivity, resource fluidity and collective commitment. The Integrated Review builds on two aspects: Whole-of-Government Strategy Steering: addressing the challenges of implementation; and the Joint development of an E-governance agenda.

5. From a centre of government perspective, the review addresses three core issues:

- Strategy-setting and implementation process(es) in government;
- Institutional/Resource flexibility (reshuffling, programmes etc);
- Evidence-informed policy-making.

6. The review also addresses the following issues from a digital governance perspective:

- Making digital government a strategic lever for public sector reform;
- Effective implementation of digital government strategies;
- Cross border service delivery.

7. While both countries are very advanced in implementing ICTs to modernise the public sector, they are also increasingly integrated from an economic standpoint. In this context, facilitating cross-border services through a more integrated digital interface is becoming an important policy objective.

8. The OECD Public Governance Review will assess this broad reform agenda vis-à-vis good practices in OECD countries, drawing on cross country comparative evidence, including the recent survey of Centres of Government. The goal will be to enhance inter-institutional co-ordination, facilitate collective commitment and increase resource-allocation flexibility. This should strengthen capacity to pursue strategic outcomes and help define a more focused government-wide mission based on a shared understanding of the strategic challenges facing the countries. The E government aspects benefit from the recently adopted OECD Recommendation on Digital Government Strategies.

Committee action:

9. Delegates to the Public Governance Committee are invited to:

- **DISCUSS** the key findings of the Integrated Public Governance Review of Estonia and Finland
- **APPROVE** in principle the key recommendations of the Integrated Public Governance Review of Estonia and Finland

Documents for reference:

- Draft Integrated Public Governance Review of Finland and Estonia [GOV/PGC\(2014\)15/PART1](#)
[GOV/PGC\(2014\)15/PART2](#)

Item 4. Government at a Glance

- ***Government at a Glance 2015, update on progress***

10. The Secretariat will provide a short update on the progress of Government at a Glance 2015 and will provide the Committee with the draft table of contents of the forthcoming publication for discussion and approval.

- ***Latin America and Caribbean Government at a Glance 2014***

11. The Secretariat together with invited officials of the Inter-American Development Bank (IADB) will present the results of the first regional edition of *Government at a Glance 2014: Latin America and Caribbean*. This edition was launched at the end of June 2014 in Mexico City and it covers 17 countries and 31 indicators in the areas of public finance and economics, public procurement, public employment, compensation in key central government occupations and budgeting practices.

Committee action:

12. Delegates to the Public Governance Committee are invited to:

- **COMMENT** and **APPROVE** the draft table of contents for Government at a Glance 2015
- **NOTE** the first regional edition of *Government at a Glance 2014: Latin America and Caribbean*

Document for reference:

- Draft table of contents for Government at a Glance 2015 [GOV/PGC\(2014\)16](#)

Background document:

- *Government at a Glance 2014: Latin America and Caribbean, Towards Innovative Public Financial Management*

Item 5. Public Governance Committee Standards

- *Approval of the Draft Recommendation on Budgetary Governance*

13. At its meeting in June 2013, the Working Party of Senior Budget Officials (SBO) launched the development of a set of high-level principles of budgetary governance, drawing together the lessons of a decade and more of work by the SBO itself, its associated networks, and the wider international budgeting community. Following an extensive process of consultation, the principles were agreed and endorsed by the SBO at its meeting in Berlin in June 2014. This work is relevant to the broad framework of public governance, and it is of high relevance in developing policy and institutional responses to the global economic crisis of recent years. As a result, it is proposed to embody these principles as OECD Recommendations, which will be presented to the PGC for approval and submission to Council for adoption.

Committee action:

14. Delegates to the Public Governance Committee are invited to:

- **DISCUSS** and **APPROVE** the Draft Recommendation on Budgetary Governance for submission to the OECD Council.

Document for reference:

- Draft Recommendation of the OECD on Budgetary Governance [GOV/PGC\(2014\)17](#)

- *Approval of the Draft Recommendation on Public Procurement*

15. At its meeting on 28 June 2012, the OECD Council invited the Public Governance Committee to pursue its work on procurement, in particular with a view to revising the 2008 Recommendation on Enhancing Integrity in Public Procurement [[C\(2012\)98](#)]. Interest in the governance of public procurement has increased significantly, given its budgetary importance, its economic reach and impact and its relevance for integrity and trust. Following the Council invitation, the Leading Practitioners on Public Procurement have broadened the focus of the 2008 Recommendation to a more holistic and strategic approach for a smart procurement function. Considering the extent of the changes made, it was suggested that the 2008 Recommendation be abrogated by Council and replaced by a new Recommendation on Public Procurement building on an overarching approach that considers the strategic role of public procurement through sound planning, design and delivery aiming to foster inclusive growth. An effective public procurement system serves the public's needs, provides customer satisfaction, delivers value for money in a fair, open, competitive and transparent way and is regularly measured and evaluated for improvement.

16. The Committee will be briefed on the results of a broad consultation on the draft Recommendation and is invited to provide final comments on the draft Recommendation before approving its transmission to Council for adoption.

Committee action:

17. Delegates to the Public Governance Committee are invited to:

- **DISCUSS** the draft Recommendation on Public Procurement.
- **APPROVE** the transmission of the draft Recommendation to Council for adoption subsequent to integration of final comments.

Document for reference:

- Draft Recommendation of the Council on Public Procurement [GOV/PGC\(2014\)18](#)

Background document:

- Summary of the results of the consultation Room Document

- *OECD Public Governance Review: Implementing the OECD Principle for Integrity in Public Procurement: Progress since 2008*

- ***Proposed guidelines on gender equality in public life***

18. This session will provide an opportunity for Delegates to reflect on various options for developing Guidelines on Gender Equality in Public Life, proposed as part of the conclusions of the 2014 Global Forum on Public Governance “Women’s Leadership in Public Life” and the Committee’s 2015-2016 Programme of Work and Budget. These guidelines will aim to provide a strategic framework to help countries strengthen their capacity for enabling gender balance in public life, building gender-sensitive institutions and public policies, thus increasing public trust and contributing to inclusive growth. These principles will also help develop gender sensitive capacity for policy making. The development of these principles will be based on the accumulated stock of knowledge developed by the Committee and its Networks over the past years, including its latest publication *Women, Government and Policy-Making: Trends in OECD member countries*. They will also contribute to the OECD horizontal gender initiative and support the OECD Inclusive Growth agenda.

Committee action:

19. Delegates to the Public Governance Committee are invited to:

- **DISCUSS** options for developing guidelines on gender equality in public life

Document for reference:

- Proposed guidelines on gender equality in public life: options for next steps [GOV/PGC\(2014\)19](#)

Background document:

- Summary proceedings of the 2014 Global Forum on Women’s Leadership in Public Life Room document

Item 6. Committee Management

- ***Designation of the PGC Bureau for 2015***

20. In line with OECD Rules of Procedure, the Committee must designate its Bureau (Chair and Vice-Chairs) at its last meeting of the calendar year. The current Chair, Mr. Joe Wild, has indicated that he would step down at the end of 2014. The Bureau members will assume their functions as of 1st January of the following year. Several vacancies are available, including the Chair. The Secretariat has invited countries to indicate interest in nominating members to the Bureau. Nominations, along with the *curriculum vitae* of the candidates will be circulated to Committee members before the meeting.

Committee action

21. Delegates to the Public Governance Committee are invited to:

- **DESIGNATE** a Bureau for 2015

- ***Revised Public Committee Mandate for 2015-2019***

22. Following the discussions which took place at the April 2014 session, a revised mandate for 2015-2019 will be prepared and shared with Delegates in advance of the meeting.

23. In line with OECD Rules of Procedure, the revised mandate will include a summary of the review of the Committee substructure which is being undertaken by a Task Force composed of members of the Bureau (Joe Wild and Jacques Druart) and the Chairs of the substructure to the PGC. Consultations and bilateral discussions were held to ensure a rich exchange of views over the summer 2014 and further to the discussion held at the Committee in Spring 2014.

Committee action:

24. Delegates to the Public Governance Committee are invited to:

- **APPROVE** the draft 2015-2019 mandate for transmission to Council, including the results of the review of the Committee substructure.

Document for reference:

- Renewal of the PGC Mandate, 2015-2019

[GOV/PGC\(2014\)20](#)

- ***Future activities in 2015***

25. The director will provide an overview of current and future Committee activities in 2014 and 2015.

Item 7. Global Relations Strategy and Regional Programmes

**Please note that this session is open to OECD Member countries only*

26. In response to the strategic objective expressed in the 2011 MCM Vision Statement [[C/MIN\(2011\)6/FINAL](#)] to make the OECD a more effective and inclusive global policy network by developing new forms of partnership and collaboration, the Council Resolution on Partnerships in OECD Bodies [[C\(2012\)100/FINAL](#)] aims to ensure that the Committees' Global Relations strategies remain updated to reflect the evolving nature of the OECD. This resolution requires Committees to review their Global Relations strategies, including their Participation Plans once per biennium.

27. In particular, in line with the 2014 Ministerial Statement, Committees were asked to update their Global Relations Strategies to reflect new organisational priorities, such as the development of new regional approaches in Africa and Latin America, country programmes and the launch of the OECD South East Asia Programme. The updated 2015-2016 PGC Global Relations Strategy will include proposed governance work as part of the OECD initiatives on country programmes, engagement on Open Government in South East Asia, adopting a more focused approach to the work of the MENA – OECD Governance Programme and identifying prospects for spreading public governance knowledge in Africa. The session will provide an opportunity for delegates to reflect the extent to which the updated Global Strategy and the Participation Plan reflect both the Committee's and OECD-wide priorities. It will also involve an update on Committee's Global Relations.

Committee action

28. Delegates to the Public Governance Committee are invited to:

- **APPROVE** the updated Global Relations Strategy
- **COMMENT** on the updated Participation Plan presented in ANNEX 1 so that it can be **APPROVED** for transmission to Council

(Delegates may wish to note the update on global relations which is for information only.)

Documents for Reference:

- Updated Global Relations Strategy for the Public Governance Committee in 2015-16 [GOV/PGC\(2014\)21](#)
- Updated Participation Plan for the Public Governance Committee in 2015-16 [GOV/PGC\(2014\)21/ANN1](#)
- Update on the Global Relations of the Public Governance Committee in 2014 [GOV/PGC\(2014\)22](#)

Item 8. Accession

NOTE: Only OECD member countries may be in the room for this item. A separate confidential agenda has been prepared for this item bearing the OLIS reference: [GOV/PGC/ACS/A\(2014\)2](#)