

**ПРОГРАММА**  
**4-го Ташкентского международного инвестиционного форума**  
**10-12 июня 2025 г.**  
**г. Ташкент, Республика Узбекистан**

**Первый день, 10 июня 2025 г., вторник**

**Открытие Форума**

- 14:00-16:00** — Церемония открытия форума и выставки  
**Выступление Президента Республики Узбекистан и панельная дискуссия**  
*(по приглашению)*
- 16:00-18:00** — Посещение выставки
- 18:30-20:00** — Прием от партнеров ТМИФ  
*(параллельное мероприятие, по приглашению)*

**Второй день, 11 июня 2025 г., среда**

***(Полный день работы выставки)***

- 10:00-11:00** — Панельная сессия  
*(одновременно)* **«Малые и средние предприятия (МСП): основа экономического роста»**
- Панельная сессия  
**«Поиск инвесторов и активные стратегии привлечения инвестиций для увеличения объема прямых иностранных инвестиций в Центральную Азию и за ее пределы»**
- Панельная сессия  
**«Разрешение международных споров в Узбекистане: Ташкентский международный коммерческий суд»**
- 11:00-12:00** — Панельная сессия  
*(одновременно)* **«Мировые бренды как катализаторы: повышение инвестиционной привлекательности страны за счет роскоши и инноваций»**
- Инвестиционная сессия  
**«Опыт компании Uzum в сфере электронного банкинга на рынке розничной торговли Узбекистана»**
- Панельная сессия  
**«Исчезновение водных ресурсов: решения, стратегии**

– и государственные приоритеты»

**12:00-13:00**  
(одновременно)

- Инвестиционная сессия  
**«Платформа занятости – эффективный подбор персонала как ключевой фактор успеха для инвесторов»**
- Панельная сессия  
**«Сектор информационных технологий и искусственного интеллекта: расширение прав и возможностей молодежи для внедрения инноваций и разработки решений мирового класса»**
- Инвестиционная сессия  
**«Опыт ТВС как лидера рынка, формирующего онлайн банкинг в Узбекистане»**

**13:00-14:00**

Обед

**14:00-15:00**  
(одновременно)

- Панельная сессия  
**«Фрагментация мировой торговли и неопротекционизм: уроки прошлого, текущие вызовы и последствия усилий по интеграции региональных и глобальных производственно-сбытовых цепочек Центральной Азии»**
- Панельная сессия  
**«Узбекистан как стратегический центр по производству важнейших видов сырья: инвестиционные возможности по всей цепочке создания стоимости»**
- Панельная сессия  
**«Транспортная инфраструктура: современные маршруты Шелкового пути»**

**15:00-16:00**  
(одновременно)

- Панельная сессия  
**«Привлечение устойчивых инвестиций: от реформ к успеху»**
- Панельная сессия  
**«Промышленность: раскрытие нового потенциала»**
- Панельная сессия  
**«Приватизация: планы, подходы и достижения»**

**16:00-17:00**  
(одновременно)

- Панельная сессия  
**«Зеленая» модель развития Нового Узбекистана: роль возобновляемых источников энергии в решении экологических проблем»**

- Панельная сессия  
**«ЕС-Центральная Азия: реализация соглашения на 12 млрд евро – дорога из Самарканда»**
- Панельная сессия  
**«Химическая промышленность: амбиции и рост химического кластера»**
- Панельная сессия  
**«Стратегия экономического развития Каракалпакстана: нынешние реалии, аспекты роста и перспективы»**
- 18:30-20:00** – Прием от партнеров ТМИФ  
*(параллельное мероприятие, по приглашению)*

**Третий день, 12 июня 2025 г., четверг**

- 10:00-11:00**  
*(одновременно)* – Панельная сессия  
**«Финтех и электронная коммерция: создание новой экономики»**
- Панельная сессия  
**«Ташкентский международный финансовый центр: Какие ключевые потребности инвесторов могут быть удовлетворены с помощью этого проекта?»**
- Панельная сессия  
**«Цифровизация государственных услуг: повышение эффективности государственного управления»**
- 11:00-12:00**  
*(одновременно)* – Панельная сессия  
**«Текстильное производство и инвестиции в швейную промышленность и цепочку поставок»**
- Панельная сессия  
**«Создание благоприятного инвестиционного климата в Узбекистане через механизм государственно-частного партнерства»**
- Панельная сессия  
**«Развитие городов и строительство: модернизация инфраструктуры для устойчивого и комфортного роста»**
- 12:00-13:00**  
*(одновременно)* – Панельная сессия  
**«От собственности к возможностям: раскрытие**

потенциала через Национальный инвестиционный фонд Узбекистана»

- Панельная сессия  
«Совершенствование корпоративного управления как ключевой фактор к привлечению зарубежных инвесторов»

- Панельная сессия  
«Устойчивая добыча: новые возможности для инвесторов»

**13:00-14:00**

- Обед

**14:00-15:00**

*(одновременно)*

- Панельная сессия  
«Фармацевтические препараты нового поколения: инвестиции в технологии будущего»
- Круглый стол  
«Совет инвесторов и деловых кругов Узбекистана и Германии»
- Панельная сессия  
«Защита инвесторов: новый закон об инвестициях, международный арбитраж и национальная судебная система»
- Круглый стол  
«Встреча руководителей агентств по привлечению инвестиций Тюркского мира для укрепления связей и развития сотрудничества»

## PROGRAMME

### OF THE FOURTH TASHKENT INTERNATIONAL INVESTMENT FORUM

June 10-12, 2025 | Tashkent, Uzbekistan

<b>FIRST DAY   June 10, 2025</b>		
<b>Registration, welcome coffee, exhibition</b>		
<b>Grand opening</b> <b>14:00 – 16:00</b>		<b>OPENING CEREMONY OF THE FORUM AND EXHIBITION</b>  <b>Presidential speech and panel discussion</b> <i>(by invitation)</i>  <i>The President of the Republic of Uzbekistan will deliver a speech, and other high-level speakers will also be given the floor.</i>
<b>16:00 – 18:00</b>		<b>Exhibition Visit</b>
<i><b>Reception from TIIF Partners</b> (18.30-20.00, side event, by invitation)</i>		

## SECOND DAY | June 11, 2025

*\*Exhibition works all day long*

### Panel sessions

**10:00 – 11:00**

*(simultaneously)*

*Panel session:*

#### **Small and Medium-sized Enterprises (SMEs): The Foundation of Economic Growth**

*SMEs contribute 53,8% of Uzbekistan's GDP. Entrepreneurship is deeply ingrained in the culture. What is the hidden potential of this sector, what strategies are driving SME development, and why does it hold great appeal for foreign investors?*

Moderator:

**Wiebke Schloemer**, Director, Türkiye and Central Asia Department, IFC

Speakers:

**Roman Lavrentev**, Chief Operating Officer, Uzum

**Marife Apilado**, Director - Portfolio Management, PSOD, ADB

**Simone Zeh Atanasovski**, Regional Associate Director, SME Finance and Development, EBRD

*Panel session:*

#### **Investor Targeting and Proactive Investment Attraction Strategies to Increase FDI into Central Asia and beyond**

Moderator:

**Heather Taylor-Strauss**, Head of FDI Programmes, UN ESCAP

Speakers:

**Mansurjon Rasulev**, Acting Director, Investment Promotion Agency under the Ministry of Investment, Industry and Trade

**Mariam Koyava**, Managing Partner, SavvY

*Panel session:*

#### **International dispute resolution in Uzbekistan: The Tashkent International Commercial Court**

*The Tashkent International Commercial Court (TICC) is being established to provide international investors access to an international court process that is based on common law principles and practices. This session will explain the structure of the TICC and how, together with the Tashkent International Arbitration Center, the TICC will support the creation of an international dispute resolution hub for investor disputes in the Region.*

Moderator:

**Marie-Anne Birken**, Chair, Integrity Enforcement Committee, ADB

Speakers:

**Diana Baizakova**, Director, Tashkent International Arbitration Centre

**Herta Däubler-Gmelin**, Advisory Board Member, Global Neighbors

	<p><b>H.E. Justice Shamlan Al Sawalehi</b>, DIFC Court, Dubai, United Arab Emirates <i>(TBC)</i></p> <p><b>Christopher Campbell-Holt</b>, Registrar, AIFC Court <i>(TBC)</i></p> <p><b>Mark Beer</b>, President, International Association for Court Administration <i>(TBC)</i></p>
<p><b>Panel session and Investor Session</b> <b>11:00 – 12:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>Global Brands as Catalysts: Enhancing National Investment Appeal through Luxury and Innovation</b></p> <p><i>The panel session will delve into the strategic influence of global luxury and heritage brands in shaping a country's investment narrative. It will highlight how their international presence can elevate a nation's image, attract foreign direct investment and tourism, and foster sustainable, innovation-driven growth in emerging markets.</i></p> <p>Speakers:</p> <p><b>Bertrand Stalla-Bourdillon</b>, Group Vice President Retail Development, LVMH</p> <p><b>Arti Arora</b>, Senior Vice President, Global scientific &amp; regulatory affairs Coca-Cola Company</p>
	<p><i>Investor session</i></p> <p><b>Story of Uzum Advancing E-banking into Uzbekistan's Retail Market</b></p> <p><i>Banking sector reforms coupled with the Government's vision to modernize the sector attracted several international financial institutions to invest in Uzbekistan. This process not only changed national landscape, but also triggered a wide array of reforms across sectors. How international investor managed the journey and what remains to be accomplished – a story from sector leader.</i></p> <p>Moderator:</p> <p><b>Jonathan Charles</b>, Communications Consultant at the Office of the Adviser to the President of the Republic of Uzbekistan</p> <p>Speaker:</p> <p><b>Djasur Djumaev</b>, Founder and CEO Uzum</p>
	<p><i>Panel session:</i></p> <p><b>Ceasing Water Resources: Solutions, Strategies, and state Priorities</b></p> <p><i>The shrinking water resources pose a critical challenge for the region, with severe consequences. What is the state's strategy to address this issue, and how can international businesses and development institutions contribute to Uzbekistan's efforts to solve this issue?</i></p> <p>Moderator:</p>

	<p><b>Meltem Tol</b>, Vice President Company Eurasia &amp; Middle East Sustainability, The Coca-Cola Company</p> <p>Speakers:</p> <p><b>Rami Moussilli</b>, CEO, Alkhorayef Water and Power Technologies</p> <p><b>Chetan Kapoor</b>, Partner, Synergy Consulting</p> <p><b>Paul Bourdillon</b>, CEO for Europe and Central Asia, Suez</p> <p><b>Igor Alekseev</b>, Managing Partner, BCG</p>
<p><b>Investor and Pitch session</b> <b>12:00 – 13:00</b> (simultaneously)</p>	<p><i>Investor session:</i></p> <p><b>Platform Employment – Effective Staffing as a Key Success Factor for Investors</b></p> <p><i>The gig economy and platform-based employment are reshaping the modern labor market, offering flexibility and efficiency for businesses and workers alike. As digital platforms continue to evolve, what opportunities arise for investors in this sector? How can effective workforce management enhance business productivity and drive investment success? This session will explore market trends, regulatory aspects, and best practices in platform employment, highlighting its role in creating a dynamic and investor-friendly ecosystem</i></p> <p>Moderator:</p> <p><b>Natalia Moskvitina</b>, Director of Platform Employment and Driver Partnership, Yandex Go</p> <p>Speakers:</p> <p><b>Daniil Shuleyko</b>, CEO, Yandex</p> <p><b>Umid Abidhadjaev</b>, Deputy Minister, Ministry of Economy and Finance of the Republic of Uzbekistan</p> <p><b>Oksana Sinyavskaya</b>, Deputy Director, Institute for Social Policy</p> <p><b>Dr. Gobinda Roy</b>, Associate Professor of Marketing at International Management Institute, Kolkata</p> <hr/> <p>Panel session:</p> <p><b>IT Sector and AI: Empowering Youth to Drive Innovation and Develop World-Class Solutions</b></p> <p>The IT sector presents transformative opportunities for harnessing the potential of youth, fostering innovation, and creating high-quality products that meet global standards. By integrating artificial intelligence with emerging technologies, Uzbekistan can position itself as a leader in digital innovation, attracting international partnerships and investment. This approach will not only advance technological progress but also equip the youth workforce with the skills necessary to thrive in the evolving digital economy. How IT is helping to transform national economy and what challenges/opportunities presents widespread adoption of AI solutions?</p> <p>Moderator:</p> <p><b>Vladimir Norov</b>, Chairman, Central Asian Association of Artificial Intelligence</p>



	<p>Speakers:</p> <p><b>Sherzod Shermatov</b>, Minister of Digital Technologies of the Republic of Uzbekistan</p> <p><b>Simon Milner</b>, Vice President, Public Policy, Meta</p> <p><b>Kevin Khanda</b>, Chief Technology Officer, Uzum</p> <p>Google (TBC)</p>
	<p><i>Investor session:</i></p> <p><b>Journey of TBC as a Market Disruptor Shaping Online Banking in Uzbekistan</b></p> <p><i>From early-stage investment to market disruption, panelists will explore key milestones in TBC's journey, the regulatory enablers that supported its growth, and investor perspectives that fueled its rapid ascent. The discussion will provide broader insights into the evolving fintech ecosystem in Uzbekistan and highlight the investment potential of the region.</i></p> <p>Moderator:</p> <p><b>Jonathan Charles</b>, Communications Consultant at the Office of the Adviser to the President of the Republic of Uzbekistan</p> <p>Speakers:</p> <p><b>Oliver Hughes</b>, Head of International Business, TBC Bank Group PLC</p>
<b>13:00 – 14:00</b>	<b>Lunch</b>
<p><b>Panel sessions</b></p> <p><b>14:00 – 15:00</b></p> <p><i>(simultaneously)</i></p>	<p><i>Panel Session:</i></p> <p><b>Global trade fragmentation and neo-protectionism: lessons from the past, current challenges and implications for Central Asia's regional and global value chain integration efforts</b></p> <p><i>As global trade grows more fragmented, Central Asian countries are seeking new ways to adapt. This session will explore regional strategies for advancing trade facilitation, attracting investment, and boosting institutional capacity to strengthen integration into global value chains.</i></p> <p>Moderator:</p> <p><b>Suvra Chakraborty</b>, Managing Partner, Rishi Partners</p> <p>Speakers:</p> <p><b>Khurram Teshabayev</b>, Deputy Minister Investment, Industry and Trade of the Republic of Uzbekistan</p> <p><b>Jean Sebastien Roure</b>, Head of Trade &amp; Investment Policy Unit at International Trade Centre UN/WTO</p> <p><b>Andrea Clerici</b>, Director of Department Corporate Finance and Global Activities, the European Investment Bank (EIB)</p>

	<p><i>Panel session:</i></p> <p><b>Uzbekistan as a Strategic Hub for Critical Raw Materials: Investment Opportunities Across the Value Chain</b></p> <p>Moderator: <b>John Mann</b>, Director, Montfort Eurasia</p> <p>Speakers: <b>Hüseyin Özhan</b>, Managing Director for Central Asia &amp; Mongolia, EBRD <b>Han Ilkhan</b>, Advisor to Chairman, TMK <b>Pini Althaus</b>, Managing Partner, Cove Capital (TBC)</p> <hr/> <p><i>Panel session:</i></p> <p><b>Transportation Infrastructure: Today's Silk Road Pathways</b></p> <p><i>The country's transportation infrastructure (auto, rail, and air) is actively advancing, though requiring investment and new development strategies. What opportunities are emerging for foreign investors for the development of the railway sector, road infrastructure, and aviation sector? How are these sectors evolving, what are the conditions and market dynamics that can attract investment?</i></p> <p>Moderator: <b>Innokentiy Belyakov-Zagumennov</b>, Executive Director Uzbekistan, DB Engineering &amp; Consulting</p> <p>Speakers: <b>Mario Antonio Ebcim</b>, Director, Commercial Sales Eurasia, Boeing <b>Davide Monguzzi</b>, Senior Loan Officer, European Investment Bank <b>Kadriye Baysal</b>, Commercial Director, Egis <b>Guillaume Faury</b>, CEO, Airbus (TBC)</p>
<p><b>Panel sessions</b> <b>15:00 – 16:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>Attracting Sustainable Investment: from Reform to Success (OECD-led session)</b></p> <p><i>This session will present a roadmap for sustainable investment policy reforms in Uzbekistan, based on a joint OECD-ADB-EU project assessing the country's policies and regulations to attract sustainable investment and finance the green and digital transition. The session will highlight Uzbekistan's progress since 2017 in liberalising its economy, fostering private sector growth, and promoting sustainability, while also addressing ongoing challenges and the reforms needed to achieve upper middle-income status by 2030. Panelists will discuss strategies, policy tools, and international lessons for creating a more effective investment climate and supporting sustainable, inclusive development.</i></p> <p>Moderator: <b>William Tompson</b>, Head of the Eurasia Division, OECD</p> <p>Speakers: <b>Akram Aliyev</b>, Deputy Minister of Investment, Industry and Trade, Republic of Uzbekistan</p>

	<p><b>Toivo Klaar</b>, Ambassador of the European Union to the Republic of Uzbekistan</p> <p><b>Kanokpan Lao-Araya</b>, Country Director, ADB</p> <p><b>Fares Al-Hussami</b>, Head of FDI Qualities and Impact, Investment Division, OECD</p>
	<p><i>Panel session:</i></p> <p><b>Industry: Unlocking New Potential</b></p> <p><i>Automotive manufacturing, electrical and industrial engineering are emerging industries for Uzbekistan. As a regional leader in automotive production, the country is determined to develop new high-tech sectors</i></p> <p>Moderator:</p> <p><b>Elena Son</b>, Executive Director, The American-Uzbekistan Chamber of Commerce</p> <p>Speakers:</p> <p><b>Steffen Richter</b>, President Europe East, Linde Group</p> <p><b>Jovanka Porsche</b>, Chairman, Global Neighbours</p> <p><b>Ivan Cao</b>, Managing Director, BYD Central Asia</p>
	<p><i>Panel session:</i></p> <p><b>Privatization: Plans, Approaches, and Achievements</b></p> <p><i>Since 2017, Uzbekistan has implemented a privatization program aimed at attracting investment, strong progress has been made. What is the country's future strategy for privatization, and what are the government's priorities?</i></p> <p>Moderator:</p> <p><b>Andrew Hayes</b>, Managing Partner, Hudson Sandler</p> <p>Speakers:</p> <p><b>Tariq Ahmed Nizami</b>, Founder &amp; CEO, CEO Clubs Network Worldwide</p> <p><b>David Gottlieb</b>, Partner, Cleary Gottlieb Steen &amp; Hamilton</p> <p><b>László Wolf</b>, Deputy CEO, OTP Bank</p> <p><b>Enrico Pinali</b>, Regional Head, Private Sector Development, ADB</p> <p><b>Ortikov Akmalkhon</b>, Director of the State Assets Management Agency of the Republic of Uzbekistan</p>
<p><b>Panel sessions</b> <b>16:00 – 17:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>“Green” Development Model of New Uzbekistan: The Role of Renewable Energy in Addressing Environmental Challenges</b></p> <p><i>New Uzbekistan aims to achieve environmental sustainability and economic growth through a resource-efficient, "green" development</i></p>

	<p><i>model. The country is open to foreign investment and partnerships to bring in innovative solutions. Over the past five years, Uzbekistan has attracted nearly \$20 billion in foreign investment in the energy sector, commissioning modern energy facilities with a total capacity of 9.6 GW, including solar and wind power plants and energy storage systems. This marks the beginning of Uzbekistan's journey toward a sustainable future. How can renewable energy contribute to addressing global and regional environmental challenges?</i></p> <p>Moderator: <b>Eleanor Kramers</b>, Managing Partner, Montfort Eurasia</p> <p>Speakers: <b>Wu Gang</b>, Chairman, Goldwind <b>Cedric Le Bousse</b>, Executive Vice President International Operations, EDF Renewables (TBC) <b>Mohamed Jameel Al Ramahi</b>, Chief Executive Officer, Masdar <b>John Zaidi</b>, Country General Manager, ACWA Power</p>
	<p><i>Panel session:</i></p> <p><b>EU-Central Asia: Turning the €12 billion Commitment into Action - The Road from Samarkand</b></p> <p><i>The European Union has committed €12 billion to strengthen its partnership with Central Asia. This panel will explore how these long-term investments are being translated into concrete action across strategic sectors. Senior leaders from European institutions and companies will discuss the priorities, challenges, and opportunities shaping the next phase of EU–Central Asia cooperation, looking beyond 2025 towards a new era of sustainable growth and partnership.</i></p> <p>Moderator: <b>Oybek Shaykhov</b>, Secretary General, Europe-Uzbekistan Association for Economic Cooperation (EUROUZ)</p> <p>Speakers: <b>Beatrice Buffon</b>, Member of the Executive Board, EDF Group <b>Steffen Richter</b>, President Europe East, Linde Group <b>Andrea Clerici</b>, Director of Department Corporate Finance and Global Activities, the European Investment Bank (EIB)</p>
	<p><i>Panel session:</i></p> <p><b>Chemical Industry: Ambitions and Growth of the Chemical Cluster</b></p> <p><i>Uzbekistan's chemical industry has long held significant potential. In recent years, it has entered a new phase of development, marking the</i></p>

	<p><i>beginning of a transformational journey. The country is open to investors from the global chemical sector and innovative technologies.</i></p> <p>Moderator:</p> <p><b>Shelisa Ussene Samgy</b>, IFC Manager for Upstream Projects in Manufacturing, Agrobusiness, and Services</p> <p>Speakers:</p> <p><b>Akbar Kurbanov</b>, Deputy Chairman of the Board, Uzkimyosanoat JSC</p> <p><b>Yamasaka Tetsuro</b>, President, Balcom Co. Ltd.</p> <p><b>Amit Lohia</b>, Vice-Chairman Indorama</p>
	<p><i>Panel session:</i></p> <p><b>Karakalpakstan's Economic Development Strategy: Present Realities, Growth Dimensions, and Future Opportunities</b></p> <p><i>The session will explore the current socio-economic landscape of the region, identify key growth drivers, and outline strategic priorities aimed at unlocking Karakalpakstan's economic potential.</i></p> <p>Moderator:</p> <p><b>Richard Quest</b>, Anchor and Correspondent, CNN Business</p> <p>Speakers:</p> <p><b>Amanbay Orinbaev</b>, Chairman of the Council of Ministers of the Republic of Karakalpakstan</p> <p><b>Mohammad Abunayyan</b>, Founder and Chairman of the Board of Directors, ACWA Power</p> <p><b>Chen Wanhua</b>, Chairman, Ji An Tai International</p> <p><b>Sherzod Niyazimbetov</b>, CEO, Biogumus Farm</p> <p><b>Otabek Suleimanov</b>, Chief Executive Officer, Stihia Festival</p> <p><b>Rza Nuriyev</b>, Managing Director and Partner, BCG</p>
<p><b><i>Reception from TIIF Partners (18.30-20.00, side event, by invitation)</i></b></p>	

## THIRD DAY | June 12, 2025.

*\*Exhibition works all day long*

### Panel sessions

**10:00 – 11:00**

*(simultaneously)*

*Panel session:*

#### **Fintech and E-commerce: Creating a New Economy**

*Fintech is already reshaping daily life and creating new business opportunities for millions. How are fintech companies transforming Uzbekistan's business environment, and what new opportunities are they offering investors?*

Moderator:

**Oleg Abdurashitov**, Former Head of Global Public Affairs and CEO Office Kasperskiy, Chief Policy Advisor, Outpost Eurasia

Speakers:

**Nikolay Seleznev**, Chief Strategy and Business Development Officer, Uzum

**Mehdi Paryavi**, Founder & Chairman, International Data Center Authority (IDCA)

**Sanzhar Suleimanov**, Vice President, Country Manager for Central Asia, Visa

*Panel session:*

#### **Tashkent International Financial Centre: What Key Investor Needs Can Be Addressed Through This Project?**

*Uzbekistan has significant potential to expand foreign investment by attracting new investors and diversifying investment types. Recent reforms have improved the country's investment policy, with a key step being the establishment of the Tashkent International Financial Centre (TIFC). TIFC aims to create a comprehensive ecosystem for investors while strengthening Uzbekistan's institutional environment for sustainable, long-term investment.*

Moderator:

**Alena Dolgova**, International Financial Centres Advisor, UNDP

Speakers:

**Saif Malik**, Chief Executive Officer, Standard Chartered

**Hubertus Vaeth**, Managing Director, Frankfurt Main Finance

**Marius Dan**, CEO, Central Asia - Templeton Global Investments, Franklin Templeton

**Hugh Morshead**, Vice Chairman, Henley&Partners Holdings

	<p><i>Panel session:</i></p> <p><b>Digitalization of Public Services: Enhancing Governance Efficiency</b></p> <p><i>Uzbekistan has made significant progress in digitalizing public services. This session will focus on the next steps for integrating digital tools into public administration. It will also explore global trends in digital government innovation, best practices, and investment opportunities in Uzbekistan.</i></p> <p>Moderator:</p> <p><b>Nazim Turdumambetov</b>, Chief Executive Officer, Outpost Eurasia, Former GR Director Philips and Apple</p> <p>Speakers:</p> <p><b>Michael Samuel</b>, Founder, President, and CEO, Nobel Systems</p> <p><b>Oleg Pekos</b>, First Deputy Minister of Digital Technologies of the Republic of Uzbekistan</p> <p><b>Yury Antaniuk</b>, Vice President, EPAM (TBC)</p>
<p><b>Panel sessions</b> <b>11:00 – 12:00</b> <i>(simultaneously)</i></p>	<p><i>Panel Session:</i></p> <p><b>Textile Production and Investment in the Clothing Industry and Supply Chain</b></p> <p><i>Textile production has century-long traditions in Uzbekistan and is currently experiencing a renaissance, driven in part by foreign investments. How will the sector build on its powerful heritage to ensure it meets its significant opportunity?</i></p> <p>Moderator:</p> <p><b>Jamil Maksudi</b>, Director of Business Development, Oqsaroy Group</p> <p>Speakers:</p> <p><b>Akmal Primkulov</b>, Chief Executive Officer, Wildberries Uzbekistan</p> <p><b>Jean-Claude Beaujean</b>, Owner, Warex (UzTex)</p> <p><b>Anna Dobrykh</b>, Director, Iftixor kiyim sanoat LLC</p> <p><b>Peter Sachse</b>, Vice President, CIS, John Deere</p> <p>Inditex (TBC)</p> <p>Baldessarini (TBC)</p>
	<p><i>Panel session:</i></p> <p><b>Creating a Favorable Investment Environment in Uzbekistan through PPP</b></p> <p><i>The Public-Private Partnership (PPP) model plays a vital role in enhancing the investment climate in Uzbekistan. By fostering collaboration between the government and private investors, the country aims to drive infrastructure development, improve public services, and attract foreign investments. Through PPPs, Uzbekistan can address critical projects across various sectors, ensuring mutual benefits and long-term economic growth. Strengthening legal</i></p>

	<p><i>frameworks, offering incentives, and ensuring transparency will further establish Uzbekistan as an attractive destination for investment.</i></p> <p>Moderator: <b>Laura Vecvagare</b>, Senior Manager, IFC</p> <p>Speakers: <b>Nasser Fares Massoud</b>, Senior Adviser to CEO, InterHealth Canada <b>Ekaterina Miroshnik</b>, Director of the Infrastructure Department for Eurasia, EBRD <b>Xeniya Rogan</b>, Principal Investment Specialist, PSOD, ADB <b>Anand Rotahgi</b>, Chief Operating Officer, Synergy Consulting</p>
	<p><i>Panel session:</i></p> <p><b>Urban Development and Construction: Modernizing Infrastructure for Sustainable and Comfortable Growth</b></p> <p><i>With rapid population growth, a significant portion of which consists of young and educated individuals, there is a strong focus on creating modern and comfortable urban environments. Accelerating urbanization and infrastructure development present vast opportunities for introducing innovative construction technologies and enhancing quality standards. In this context, international cooperation plays a pivotal role in advancing sustainable solutions that support long-term socio-economic development and modernization.</i></p> <p>Moderator: <b>Pavel Zolotarev</b>, Project Leader, BCG</p> <p>Speakers: <b>Leonid Lokchine</b>, CEO of Caucasus and Central Asia, Veolia <b>Maksim Popov</b>, Chief Business Development Officer (CBDO) of Anhor Evolution Ltd. <b>Manuela Gatto</b>, Director, Zaha Hadid Architects</p>
<p><b>Panel sessions</b> <b>12:00 – 13:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>From Ownership to Opportunity: Unlocking Potential Through the National Investment Fund of Uzbekistan</b></p> <p>Moderator: <b>Charlie Jack</b>, Partner, Hudson Sandler</p> <p>Speakers: Franklin Templeton <i>(TBC)</i> JP Morgan <i>(TBC)</i> EBRD <i>(TBC)</i> KfW Group <i>(TBC)</i></p>



	<p><i>Panel session:</i></p> <p><b>Enhancing Corporate Governance as a Key Condition for Attracting Foreign Investors</b></p> <p><i>Transparency, predictability, and efficient governance are essential for the success of privatization programs, attracting foreign direct investment, and securing equity and debt financing. Uzbek companies have made significant progress in improving corporate governance. What further steps are needed to achieve world-class best practice results?</i></p> <p>Moderator:</p> <p><b>Ayuna Nechaeva</b>, Head of Europe, Primary Markets, London Stock Exchange Group</p> <p>Speakers:</p> <p><b>Ahmet Atay</b>, Senior Director of Public Policy, Eurasia and Middle East, The Coca-Cola Company</p> <p><b>Philip Gudgeon</b>, Senior Associate, Independent Audit Ltd</p> <p>Hakyk Bank (TBC)</p> <p>Nasdaq (TBC)</p>
	<p><i>Panel session:</i></p> <p><b>Sustainable Mining: New Opportunities for Investors</b></p> <p><i>Uzbekistan is rich in natural resources, including those that are critical in advancing modern high-tech industries. How is the country balancing resource extraction with sustainable development? What does it offer to foreign investors, and what approaches does Uzbekistan expect from investors?</i></p> <p>Moderator:</p> <p><b>Han Ilkhan</b>, Advisor to Chairman, TMK</p> <p>Speakers:</p> <p><b>Peter Flanagan</b>, SVP, Head of Capital Sales and Key Accounts, FLSmidth</p> <p><b>Eugene Antonov</b>, First Deputy General Director, Chief Transformation Officer NMMC</p> <p><b>Benoit Lemonne</b>, General Director, Nurlikum Mining</p> <p><b>Akop Kagramanyan</b>, Principal Banker, Natural Resources, EBRD</p>
<p><b>13:00 – 14:00</b></p>	<p><b><i>Lunch</i></b></p>
<p><b>Panel session and Round table</b> <b>14:00 – 15:00</b> <i>(simultaneously)</i></p>	<p><i>Panel session:</i></p> <p><b>Next-generation Pharmaceuticals: Investing in Future Technologies</b></p> <p>Moderator:</p> <p><b>Alireza Haghighi</b>, Founding Director and Chief Executive, International Center for Genetic Disease, Harvard Medical School</p> <p>Speakers:</p>

	<p><b>Abdulla Azizov</b>, Director of the Agency for the Development of the Pharmaceutical Industry</p> <p><b>Jude Nwokike</b>, Vice President, United States Pharmacopeia</p> <p><b>Dr. Abdu Mukhtar</b>, National Coordinator, Presidential Initiative for Unlocking the Healthcare Value Chain (PVAC) Nigeria</p> <p><b>Rahil Mahmood</b>, Chief Executive Officer, Novugen Pharma</p> <p><b>Buti Obaid AlMulla</b>, Chairman, Unimed Pharmaceutocals</p> <p><b>Mehmet Berat Battal</b>, Chairman, Battal Holding</p>
	<p><i>Round table</i></p> <p><b>Uzbekistan and Germany Investors and Business Council</b></p> <p><i>This event will provide an in-depth discussion on the expanding economic ties between Uzbekistan and Germany, facilitated by the Investors and Business Council. Key stakeholders will share insights on successful collaborations, emerging investment opportunities, and the strategic initiatives enhancing bilateral trade and development, while exploring future avenues for deeper economic cooperation.</i></p> <p>Moderator:</p> <p><b>Eduard Kinsbruner</b>, Head of the Delegation of German Economy in Central Asia, AHK Zentralasien/GFCC Central Asia</p> <p>Speakers:</p> <p><b>Alexander Blumhardt</b>, Executive Manager CIS, Knauf</p> <p><b>Ekaterina Galitsyna</b>, Director Business Development Origination, KfW IPEX-Bank</p> <p><b>Andreas Hermes</b>, Managing Director, AMK Global GmbH</p>
	<p><i>Panel session:</i></p> <p><b>Investor Protection: The New Investment Law, International Arbitration, and Domestic Court System</b></p> <p><i>Uzbekistan has adopted a new investment law and is working to improve mechanisms for protecting investor rights, both through international arbitration and the country's judicial system. What is the government's strategy for implementing an effective system to safeguard investors' interests?</i></p> <p>Moderator:</p> <p><b>Diana Baizakova</b>, Director, Tashkent International Arbitration Centre</p> <p>Speakers:</p> <p><b>Marie-Anne Birken</b>, Chair, Integrity Enforcement Committee, Asian Development Bank</p> <p><b>Tarik Sahovic</b>, Advisory Program Lead for Turkiye and Central Asia, IFC</p> <p><b>William Tompson</b>, Head of the Eurasia Division, OECD</p>

	<p><i>Round table:</i></p> <p><b>Meeting of the Heads of Investment Promotion Agencies of the Turkic World for Networking and Collaboration</b></p> <p>Moderator: Representative of Organization of Turkic States</p> <p>Speakers: 7 representatives of IPAs from Uzbekistan, Kazakhstan, Kyrgyzstan, Azerbaijan, Turkiye, Turkmenistan and Hungary</p> <p><b>Baghdad Amreyev</b>, President, Turkic Investment Fund</p>
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